EXHIBIT 4 MATRIX OF JOINT POWER AUTHORITIES, CONSOLIDATIONS AND ENTERPRISE STRATEGIES

	POLICY	DESCRIPTION	ESTIMATED ANNUAL REVENUE INCREASE	IMPLEMENTATION	COMPARISON WITH OTHER JURISDICTION PRACTICES	OTHER ISSUES AND CONSIDERATIONS
			JPA's, CONSOLIDATIONS, AND ENTERPRISES			
1	**Information Technology Partnerships**	Partnership with the School District or other agencies	Unknown	Discussions with the County , School District and other local jurisdictions need to be done		
2	**Regional Animal Shelter**	Creation of a Regional Animal Shelter JPA	Unknown	Approval of the Mayor and Common Council and approval of the member cities to create a Animal Shelter Board (FY 11-12)	This approach has been used in Orange County.	The Mayor and Common Council approved the feasibility and financial study of a potential Animal Housing JPA. Preliminary results are expected in June 2010.
3	**Privatize City Cemetery**	Parks currently operates the City Cemetery with the limited resources available to it. If it's determined that a City Cemetery is not a core mission of the Parks Dept then consideration should be given to selling the Cemetery to a private operator.	Unknown	Mayor and Council approval needed and an interested private operator has to be found	Most Cities do not own and operate a cemetery	There is a part of the cemetery that has been determined to be contaminated. The cost to clean up the contamination needs to be determined before a private operator is found
4	**Outsource Worker's Compensation**	Obtain competitive bids on administering the City's workers' compensation program to determine the most cost-effective service - in-house or otherwise.	Unknown	Department will go out to bid to obtain a comparison of costs by FY 10-11		Management Partners Recommendation # 111
5	**Storage Facility for trucks, RV's and Other Large Vehicles**	Parking large vehicles on city streets is a current problem. To help address this issue consideration could be given to establishing a city run large vehicle parking area and charge users a fee for parking their large vehicles here.	Unknown	Mayor and Common Council Approval		Requires additional analysis. Appropriate property would have to be identified.
			OTHER CONSOLIDATION/ENTERPRISE OPPORTUNITIES PREVIOUSLY CONSIDERED			
6	**Impound Yard**	Establish a City operated impound facility and reduce franchise agreements with tow carriers	Using some existing PD staff as well as hiring additional staff the City could generate approximately $1.4 million per year	Mayor and Common Council Approval	Cities of Colton, Upland, Claremont, Long Beach	This concept was presented to M &CC in FY08/09. There was opposition from tow operators.

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	POLICY	DESCRIPTION	ESTIMATED ANNUAL REVENUE INCREASE	IMPLEMENTATION	COMPARISON WITH OTHER JURISDICTION PRACTICES	OTHER ISSUES AND CONSIDERATIONS
7	**Privatize Utilities**	Review of the feasibility of privatizing the City's utilities.	Unknown	Mayor and Common Council Approvl and possible Charter amendment.	City of Rialto looking to lease their Water Department. City of Claremont is looking to privatize their Integrated Waste Management Division	Managed competition will require consulting services for both the City Department and to manage the process. Significant resources will be required. Management Partners Recommendation # 180
8	**City / County / School Library Systems**	Currently the City, County and School District all run Library Systems. Consideration should be given to consolidate services either through a JPA or some other contractual arrangement	Unknown	Discussions with the County and School District need to be done	Many Cities have libraries that are operated by other entities	A Charter change maybe needed before Library operation changes can be made. Management Partners Recommendation # 1, 171, 175, 176